

# Rethinking Dams: Build, Re-operationalise, Remove?

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[www.futuredams.org](http://www.futuredams.org)  
[www.gdi.manchester.ac.uk](http://www.gdi.manchester.ac.uk)  
[www.waterstrategy.org](http://www.waterstrategy.org)  
[www.nexus-strategy.org](http://www.nexus-strategy.org)

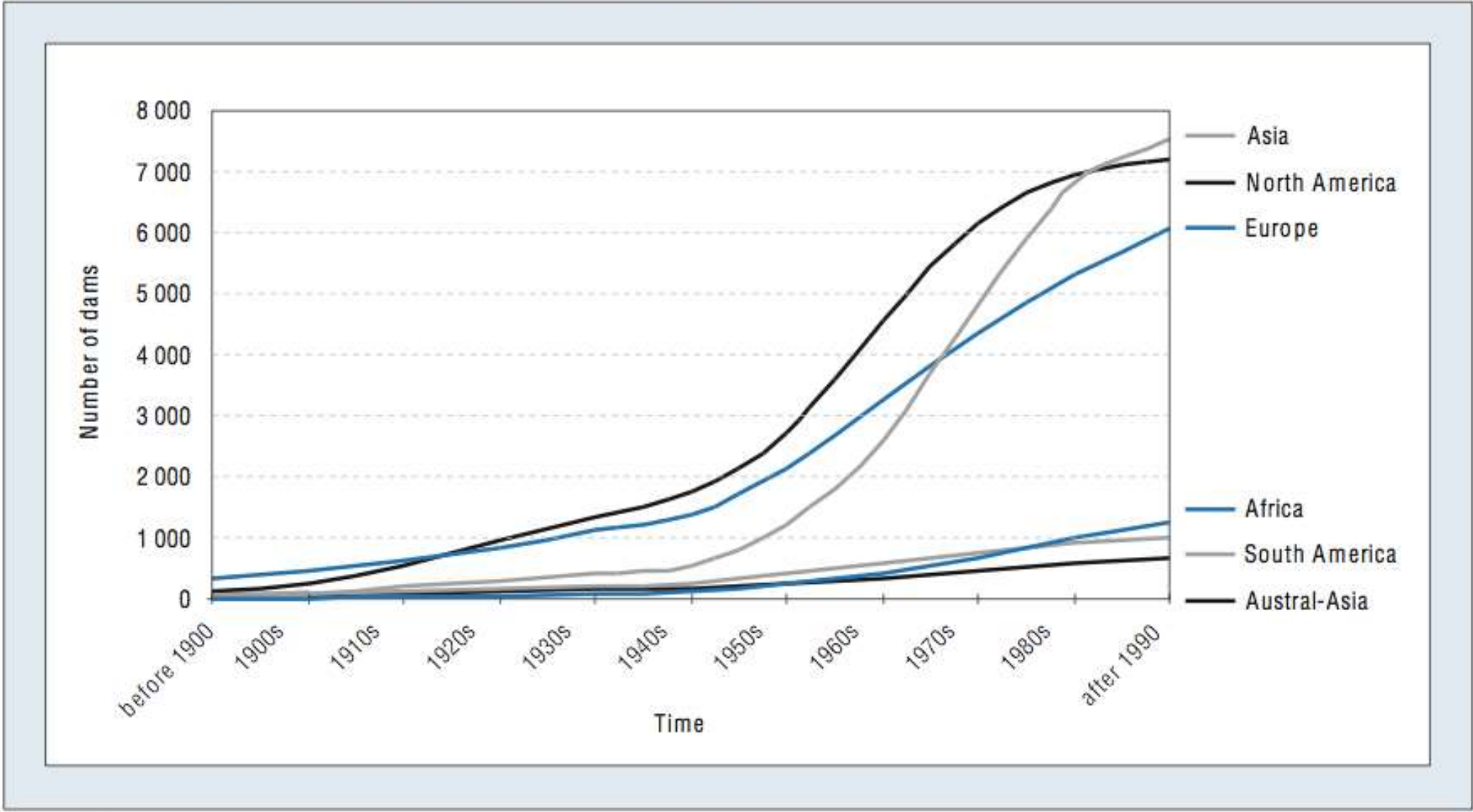


# Introduction

- Dams – major human modification of natural environments in the early Anthropocene
- Theoretical potential to improve human well-being – water supply, electricity, irrigation...
- Great potential to damage human well-being and the environment – resettlement, national debt, ecosystem services loss, methane release...
- Winners and losers...conflicts at local, national and international levels.



Figure 1.7: Dams constructed over time by region (1900-2000)



Source: ICOLD, 1998. Note: Information excludes the time-trend of dams in China.

- Confession – Not an engineer or a dam expert
- Resettlement, social impacts of development projects ...and help from colleagues, especially Bill Adams and Barnaby Dye
- **FutureDAMS** – crossdisciplinary team: systems engineers, hydrologists, climate scientists, economists, political scientists
- And I get fired up about dams – especially when rich Westerners celebrate stopping people in poorer countries from having dams-  
Nepal!

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### Hydropower Projects Continue to Generate Concern in South Asia

Date: Sunday, March 15, 2009  
Originally published in VOA News

By Steve Herman  
New Delhi

Asia is grappling with how to balance its burgeoning demand for energy against protection of the environment and society. The conflict is apparent in some of the region's most ambitious infrastructure projects, which involve building dams, changing courses of rivers and erecting



# FutureDAMS: Design and Assessment of resilient and sustainable interventions in water-energy-food-environment Mega-Systems

- New dams have the potential to contribute to Sustainable Development Goals
- Poorly designed dams exacerbate social and political instability, environmental degradation, debt



# Future dams?

1. FutureDAMS questions
  - What's happening now?
  - What knowledge or techniques (models) would improve dams contribution to the SDGs?
  - How can these findings be taken to policy and practice?
2. Main options – dam decisions
  - New dams – build (better) dams, improve selection and planning
  - Focus on existing dams – re-operationalisation, sustainability
  - Remove existing dams (return rivers to 'natural flow')

# Eras of dam building

- Focus on large dams - 15m high and 3 million m<sup>3</sup>
- But small dams/canals are also important – informal irrigation
- Ancient civilizations – Mesopotamia, Egypt, India, Romans, Mexico, China - irrigation dams and canals
- Industrial revolution – water power and urban water
- Modern dam-building era – 20<sup>th</sup> Century. Europe, USA, Egypt...  
postWW2 colonial/independence dam boom
- 21<sup>st</sup> Century – what role in an age of climate crisis, energy insecurity and radical uncertainty?

# Dams: good or bad idea?

- Preservation vs wise use debates in USA in early 1900s
- President Theodore Roosevelt and John Muir met in Yosemite National Park
- But a dam was built and massive dam building in USA in 20<sup>th</sup> century
- Alongside rise of US environmentalism... "anti-dams"





# Dams: good or bad idea?

- Successful anti-dam campaign on the Colorado River in 1940s&1950s- Sierra Club, Wilderness Society & Readers Digest
- An international anti-dam movement develops, especially in USA
- Dam removals begin



Image: Airphonona.com

# Recent history

- Post WW2 dam boom created a strong anti-dam backlash in the 1980s and 1990s
- Especially in USA and in developing countries (the UN's G77) with foreign aid/World Bank financed dams
- Major questions over economic effectiveness
- Protests build up – indigenous people, host communities, economists, environmentalists (especially in Washington DC)
- The World Bank's Social and Environmental Assessment of Dams project discourages dam proposals – “**safeguards**”
- But governments and leaders in China, India, Turkey, Brazil and other G77 countries want to build dams
- What to do..?



# World Commission on Dams

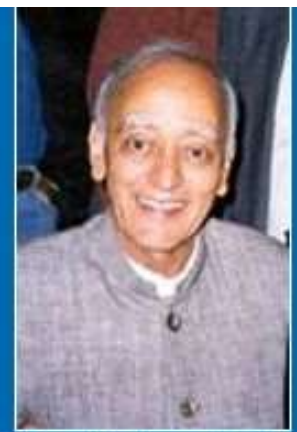
- In 1997 International Union for Conservation of Nature and Natural Resources (IUCN) and World Bank high level workshop in Switzerland
- It recommends an international commission, World Commission on Dams (WCD)
- 12 commissioners and a technical secretariat based in Cape Town
- Very carefully 'balanced'



# Who were the Commissioners ?



**Kader Asmal**  
Government  
South Africa



**Lakshmi Chand Jain**  
Independent  
India



**Donald Blackmore**  
River Basin Agency  
Australia



**Joji Cariño**  
Indigenous Rights Activist  
Philippines



**Deborah Moore**  
Environmental NGO  
USA



**José Goldemberg**  
Academic/Government  
Brazil



**Judy Henderson**  
Development NGO  
Australia



**Jan Veltrop**  
Dam Engineers  
USA/Netherlands



**Thayer Scudder**  
Academia  
USA



**Medha Patkar**  
Affected People  
India



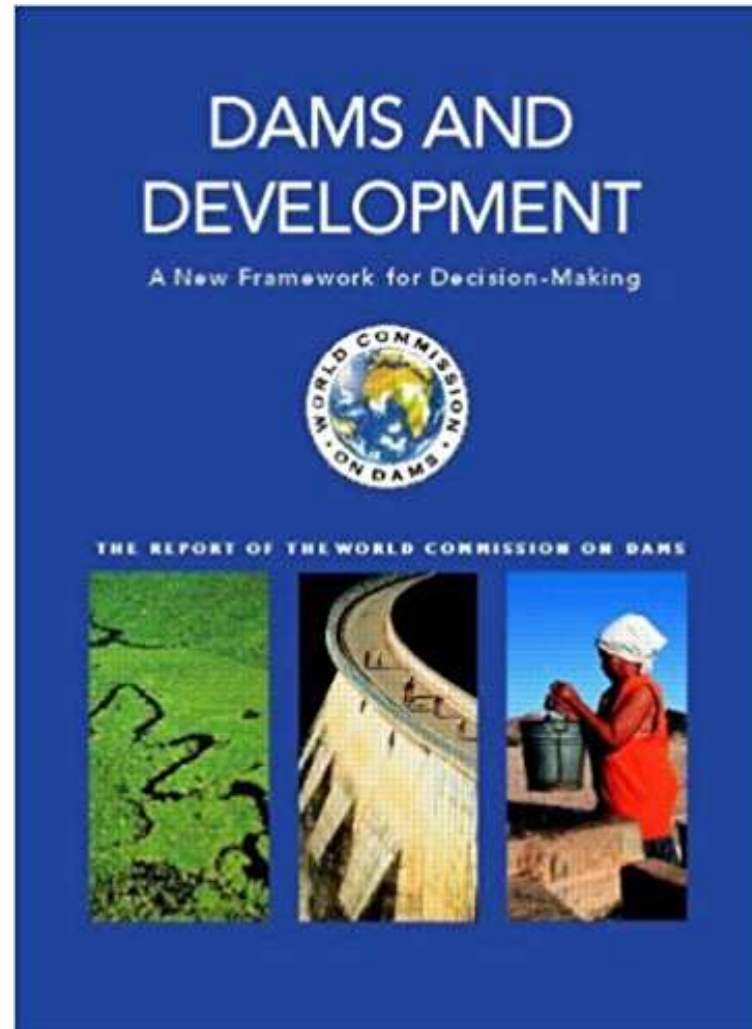
**Göran Lindahl**  
Corporate Sector  
Sweden



**Achim Steiner**  
Secretary-General  
Germany

# World commission on dams

- Final report *Dams and Development* launched by Nelson Mandela November 2000.
- 7 Strategic Priorities for dam construction
- 5 key criteria

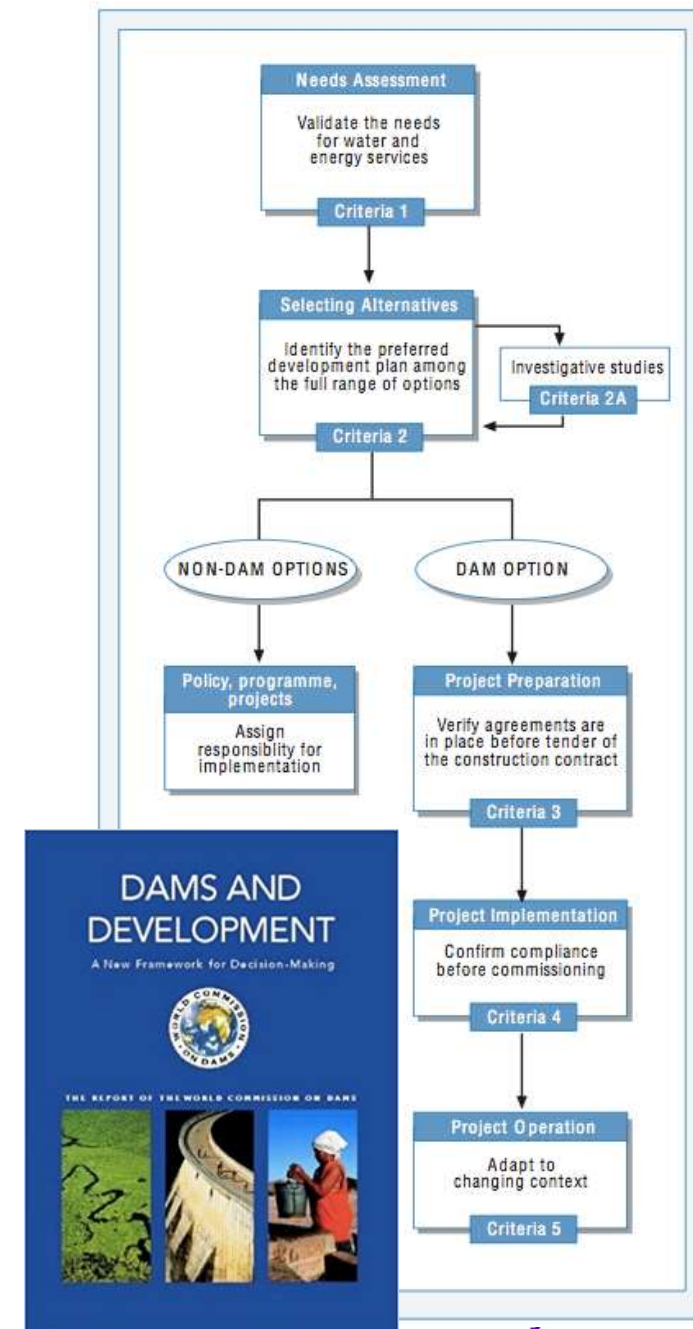


# The WCD's seven strategic priorities



# WCD's five key criteria

1. **Needs assessment:** validate needs for water and energy services
2. **Select alternatives:** full range of options – including “no dam”
3. **Project preparation:** all plans and agreements in place
4. **Project implementation:** full compliance
5. **Project operation:** adapt to changing context – continued participatory processes



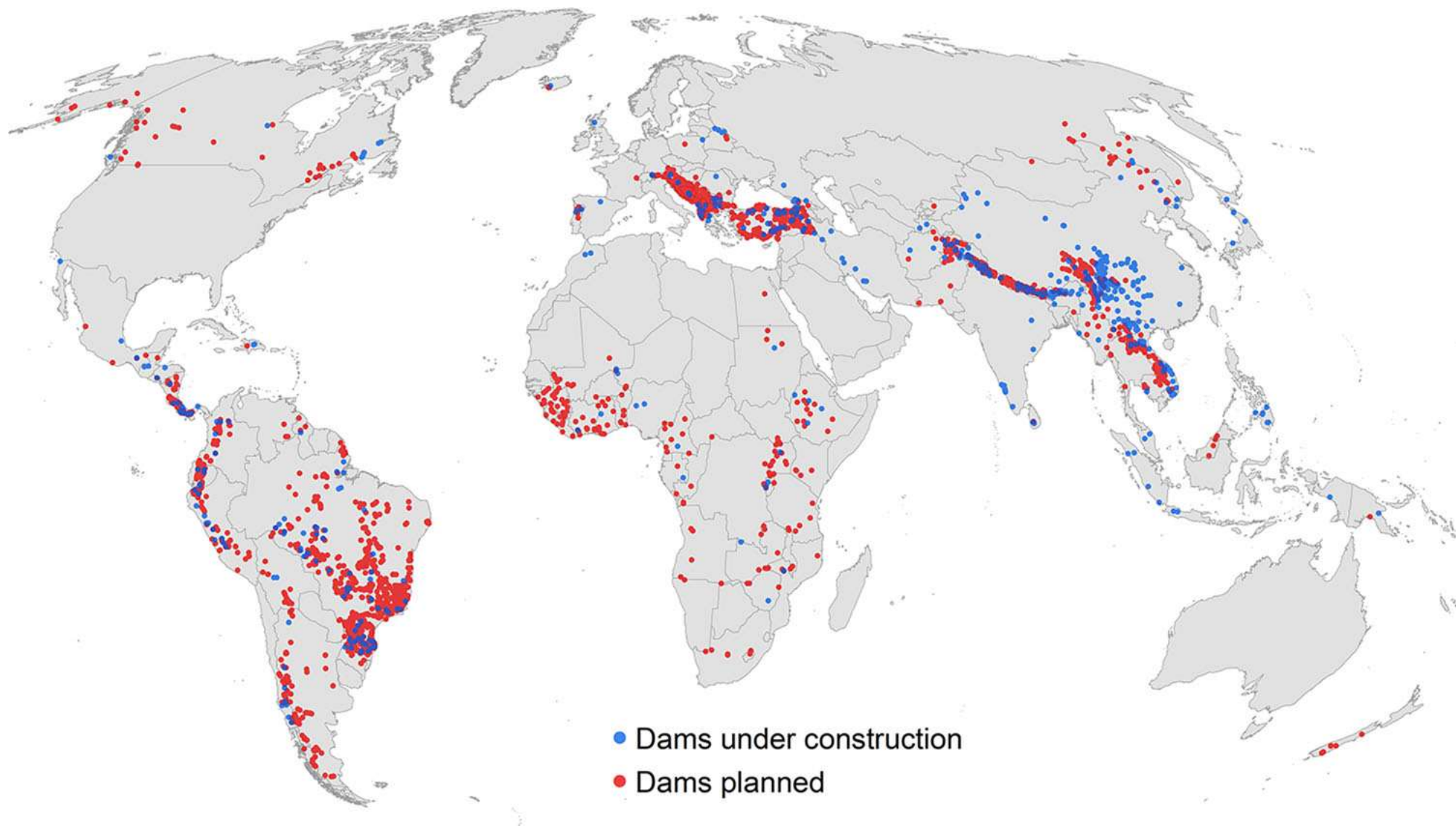
# But the WCD did not fix the problem

- Report rejected by G77 governments
  - ‘all unanimously agreed that the WCD Report was biased and could not be accepted’ (Asik K. Biswas)
  - Brazil, China, Ethiopia, India, Lao PDR, Nepal, Pakistan, Philippines, Sri Lanka, Turkey, Vietnam
- Too negative about dams and ‘anti-growth’
- Too impractical: ‘multi-stage negotiated process too slow’
- Where are we now?
- Boom, protest, removal...conflicts





# Now a global boom in dam construction-hydropower



# Boom in global protests



# Knock down dams

- Dam removal has accelerated in the USA

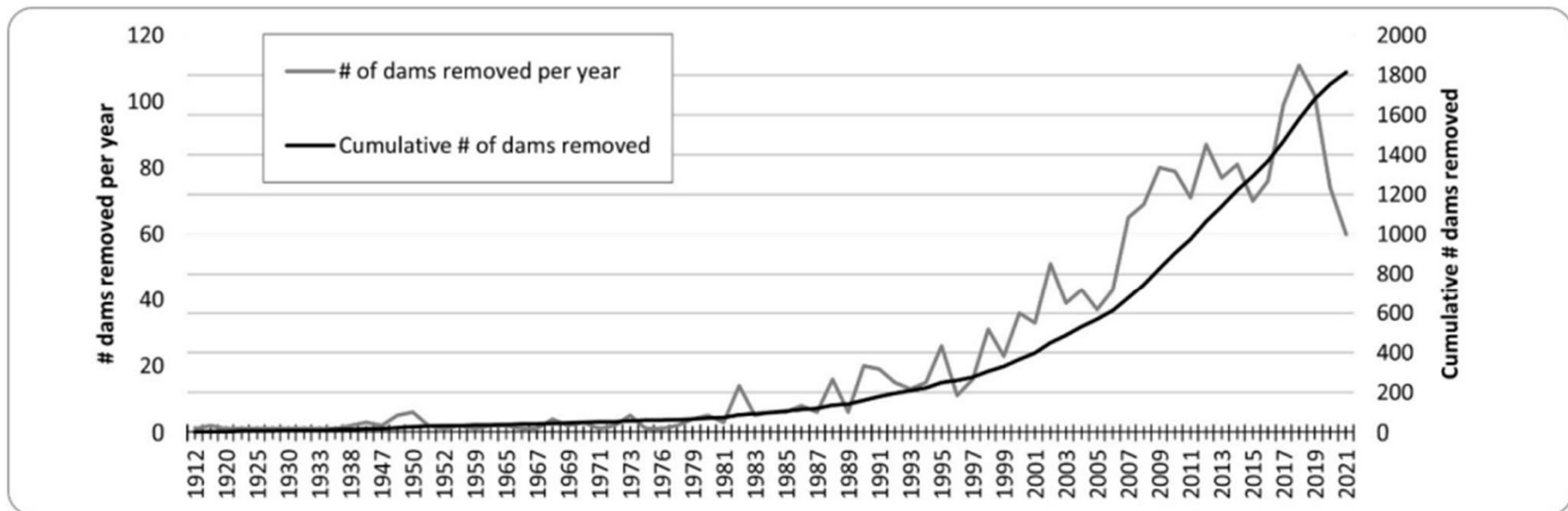


Figure 1. Cumulative number of dams removed versus the number of dams removed per year

Source: [Free Rivers: The State of Dam Removal in the US. American Rivers](#). Feb 2022.

# Dam conflicts

- Conflict at multiple levels...often interlocking
- International
- National
- Local – displaced and host communities
- Economic – value of natural infrastructure
- Climate change – sustainability or emissions?

# International conflicts

- Almost everywhere ‘dam’ tension/conflicts
- But no attributable wars-one of multiple factors
- Brahmaputra: Bangladesh and India. Teesta
- FutureDAMS examples
  - Nile: Ethiopia and Egypt. ‘GERD’ dam
  - Volta: Ghana and Burkina Faso. Bagre dam
  - Salween: Myanmar, ethnic ‘militias’...and China?

# GERD – Ethiopia vs Egypt?

- Grand Ethiopian Renaissance Dam – GERD
- Historically Egypt controlled most Nile waters
- Ethiopia was catchment...but few rights to water
- All changed with GERD construction
- A sequenced cascade of 4 dams recommended
- President Zenawi went for one vast dam, 145-m tall
- Plan for 6 GW hydropower now downgraded to 2GW. Less water than was ‘projected’

# GERD – Ethiopia vs Egypt?

- Ethiopia ‘takes its share’ of Nile waters
- Enormous tensions – threat of bombing, no bombs!
- No agreement yet on filling the dam
- Technical disputes about the consequences
- Heggy et al (2021): Egypt faces USD51 billion GDP loss, 4.74 million extra unemployed
- Wheeler et al (2022): Egypt faces ‘...minimal risk of additional water shortages during filling’ (except in a severe drought year)

# Nile – Collaborative management

- FutureDAMS research
- Cooperative approach: an agreement Ethiopia, Sudan and Egypt could all benefit from GERD
- Ethiopia – hydropower
- Sudan – flood control and predictable irrigation
- Egypt – predictable irrigation and more water in drought years



# Our findings







ARTICLE



<https://doi.org/10.1038/s41467-021-25877-w>

OPEN

## Collaborative management of the Grand Ethiopian Renaissance Dam increases economic benefits and resilience

Mohammed Basheer <sup>1</sup>, Victor Nechifor <sup>2</sup>, Alvaro Calzadilla <sup>2</sup>, Khalid Siddig <sup>3,4</sup>, Mikiyas Etichia<sup>1</sup>, Dale Whittington<sup>5,6</sup>, David Hulme<sup>5</sup> & Julien J. Harou<sup>1,7</sup>✉

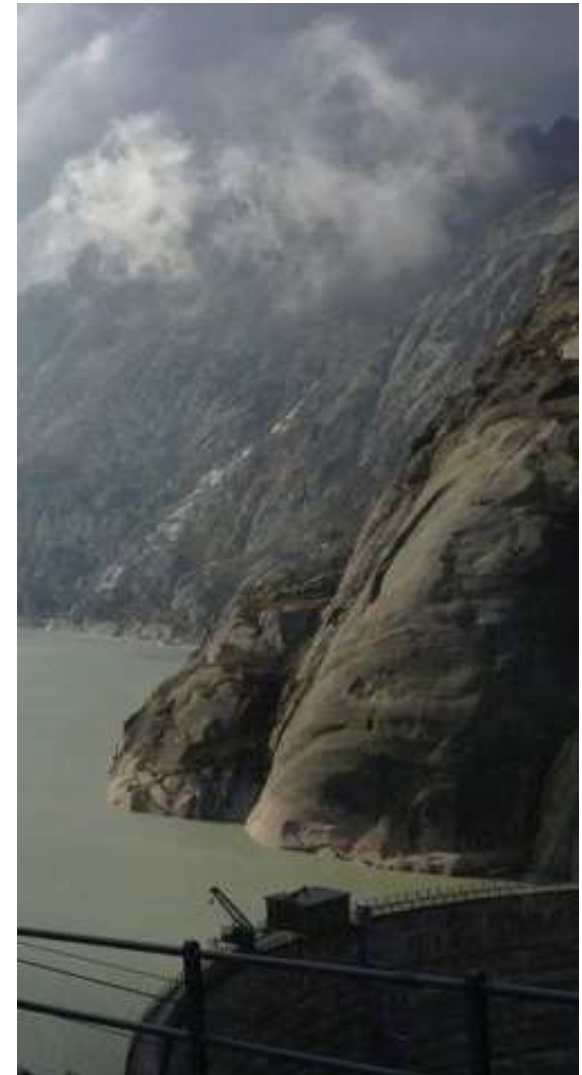


# Dams and national development

- Case for dam construction is usually based on national development
- Economic growth, jobs, “modernization”
- Promise of vast benefits-hydroelectricity, irrigation, flood control, urban water
- Argued costs are much smaller than benefits
- ...proximate benefits and also multipliers

# The benefits of dams

- Power generation
- Power storage-especially in the context of renewables
- Water supply
- Irrigation
- Flood control
- Pollution control
- Navigation, recreation, others
- ***Growth...jobs...modernisation***

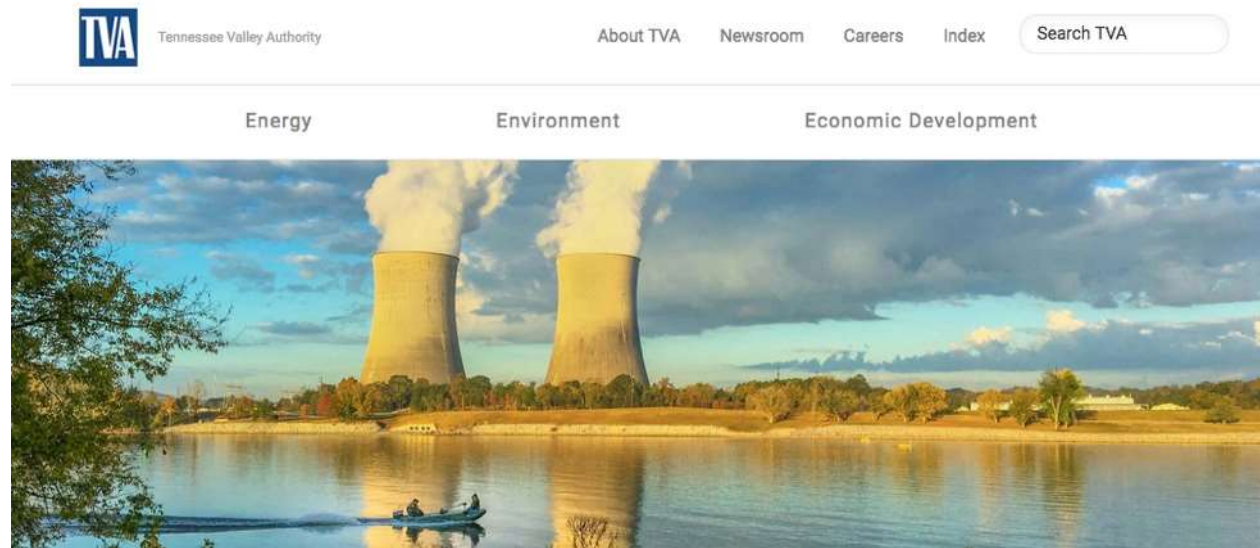


# The costs of dams

- Finance – construction: big loans, big debts?
- Finance - loss of national control of resources?
- Finance – compensation for negative impacts
- Economic impacts – loss of pre-existing natural infrastructure (agriculture, fishing, forestry, minerals)
- River delta erosion
- Displaced and host community...poverty, culture & identity
- Social impacts – resettlement, well-being, health...protests
- Environmental – upstream, downstream and lake ecology; biodiversity loss; methane emissions; concrete

# US national development and river basin planning

- **Tennessee Valley Authority (TVA)**
  - 1930s Depression: Federal corporation created in 1933
  - ‘...to improve the navigability and to provide for the flood control of the Tennessee River; to provide for reforestation and the proper use of marginal lands in the Tennessee Valley; to provide for the agricultural and industrial development of said valley; to provide for the national defense ...and for other purposes’.



# The TVA Model-Government led

- ***Land management***
  - Soil erosion control, reforestation, changed farming techniques
- ***River engineering***
  - Channelling the Tennessee River, dam construction
- ***Power generation***
  - Hydropower dams
- **Social Engineering**



# The export of the ‘TVA Model’

- Mekong Committee 1957 to Mekong River Commission 1995 for Cambodia, Laos, Thailand, Vietnam (many dams)
- Volta River Authority, Ghana (Akosombo)
- Niger River Commission/Niger Basin Authority, 9 countries
- Zambezi River Authority, Zambia and Zimbabwe (Kariba)
- Rufiji Basin Development Agency, Tanzania
- **Concrete Revolution** (Christopher Sneddon)
- **US Bureau of Reclamation** – promoted TVA model in at least 36 countries
- **National development...and Cold War Geopolitics**



The screenshot shows the top section of the Mekong River Commission website. On the left is the MRC logo with the text 'MEKONG RIVER COMMISSION FOR SUSTAINABLE DEVELOPMENT'. To its right is the text 'Mekong River Commission For Sustainable Development'. On the far right of the header are language options: 'ខ្មែរ | ភាសា | ภาษาไทย | Tiếng Việt | Webmail | Contact'. Below the header is a search bar with the text 'Search MRC' and a 'GO' button. At the bottom is a dark blue navigation bar with white text for: 'Home', 'About MRC', 'Mekong Basin', 'Topics', 'Publications', 'News & Events', 'Working with MRC', 'Highlights', and 'Data Portal' with an external link icon.



# Good Dams?

- Akosombo in Ghana...?
- Initially very problematic, “modernization” without industry...very low demand
- Kaiser Aluminium – cheap electricity, tax-free production
- 80,000 displaced...still protesting. Livelihoods, poverty and health (malaria, bilharzia, others)
- Subsequently Ghana has prospered - Contribution of the dam to the economy and national electrification?





## Bad....Dam problems! Bakolori Dam (Nigeria)

- Construction costs under-estimated
- Yields from irrigated land over-estimated
- Economic returns negative (tomato canning factory not built)
- Major negative downstream impacts
- Loss of riverside agricultural crops not recognised
- Public health problems – malaria, river blindness, bilharzia
- National debt, poverty, socio-political conflicts



# Bad Dams

- Examples from FutureDAMS political analysis
- Pwalugu Dam, Ghana – very expensive irrigation and hydropower, delayed compensation and benefit sharing now happening (after project design)
- GERD, Ethiopia – centralised decision making key to overcoming international and domestic opposition, but bypassed technical expertise and oversizing dams whilst causing major socio-economic negative impacts
- Rwanda's electricity boom – Now having to buy electricity it cannot use at high price (Dye)

# The 'community' – Local problems?

- Always very heated
- Displaced and hosts see themselves as 'losers'
- Losing livelihoods, social services, culture, identity
- Unfortunately most research confirms...Kariba, Akosombo, Narmada
- China as the exception??



Image: [thehigherlearning.com](http://thehigherlearning.com) (photo Erin Conway-Smith)

# Mitigating negative impacts?

- “Learning from experience” – politicians, planners, banks
- ‘NOT learning from experience’ – researcher findings
- Livelihoods – usually planned by outsiders
- Focussed on generic agriculture and business plans (‘firms’)
- Neglect locally-relevant opportunities (off-farm) and families... and women!
- IIED - from compensation to benefit-sharing
- Social services – some evidence of improved planning
- Beyond valuation – culture, identity, cemeteries, sacred groves
- Protest and resentment – for generations

# Dams and Sustainability

- Great contention about dams and sustainability
- Dams are green...dams are not green
- Different banks/financiers with different criteria – the ‘ESG’ problem
- Why the confusion?
- Hydropower dams use a renewable resource (water) but construction requires vast amounts of concrete (CO<sub>2</sub>)
- Dam reservoirs emit methane - GHG ‘villain’
- Dams as the ‘white knight’ – Pumped storage hydropower
- Dam-created biodiversity losses (and gains) are rarely recorded...so far in the future

# Methane

- **Global reservoir Methane emissions are significant**
  - Perhaps as much as from global rice production or global biomass emissions
- **GHG fluxes from reservoirs in future IPCC budgets** and other inventories of anthropogenic emissions
- **Difficult to measure** – low intensity but vast area

Environmental sustainability Guardian development network

## Hydroelectric dams emit a billion tonnes of greenhouse gases a year, study finds

Impact of dams on climate change has been underestimated, researchers warn, as rotting vegetation creates 25% more methane than previously thought



© The Future Dams Research Consortium. Methane is produced at the bottom of the reservoir, where rotting vegetation creates 25% more methane than previously thought

BioScience 66: 949–964.2016

# Pumped storage hydropower

- Potentially a major role for dams in grid stability
- When renewables are surplus use the excess electricity to pump water up to reservoirs
- When wind and sun ‘fail’ use the stored water for hydropower
- Australia – aiming for coal-free by 2040 – Snowy 2.0, Tasmania as ‘Battery of the Nation’ ...pumped hydropower the key
- Great potential: for sustainability...or for green-washing dams?
- Will have fundamental, and currently unknown, downstream impacts. Sudden off/on of water releases
  - Requires strong policing of downstream rivers to avoid loss of life
  - Likely increases erosion
  - Undermines ecosystems and natural infrastructure (e.g. fertile sediment transport, dry/wet seasonal dynamics)

# Technical Conflicts

- Professional analysts' disciplines - different assessments
- Modelers & growth economists – positive benefits:costs
- Anthropologists & political economists - negative benefits:costs
- Problem for modelers – ‘All models are wrong, but some models are useful’. Complexity of WEFEE systems and accuracy of data
- Many impacts are remote from the dam
- Many impacts are delayed and vary with mitigation actions
- Dam impacts interact
  - Complex and emergent outcomes(multi-purpose, generation or storage)
- Model assumptions – normative/best practice or historical ?





# Political Conflicts

- Who has power? Elites or marginal groups, core or periphery
- Value-driven –public benefit or self-interest and corruption
- Competing coalitions - Political leaders, interest groups (business, identity, environmental NGOs etc), external influences
- Technical contestation about costs and benefits permits multiple narratives... 'growth and jobs' vs 'debt and destruction'
- No dam...host communities, local and intn'l NGOs, anthropologists
- Yes dam...political leaders, intn'l corporations, engineers, bankers
- Often 'no dam' until powerful political actors, financiers and engineering corporations coalesce for 'build dam' decision
- Democratic (eg Ghana) and authoritarian (eg Ethiopia) contexts

# FutureDAMS Technical Outputs



[WATERSTRATEGY.org](http://WATERSTRATEGY.org)



[NEXUS-STRATEGY.org](http://NEXUS-STRATEGY.org)

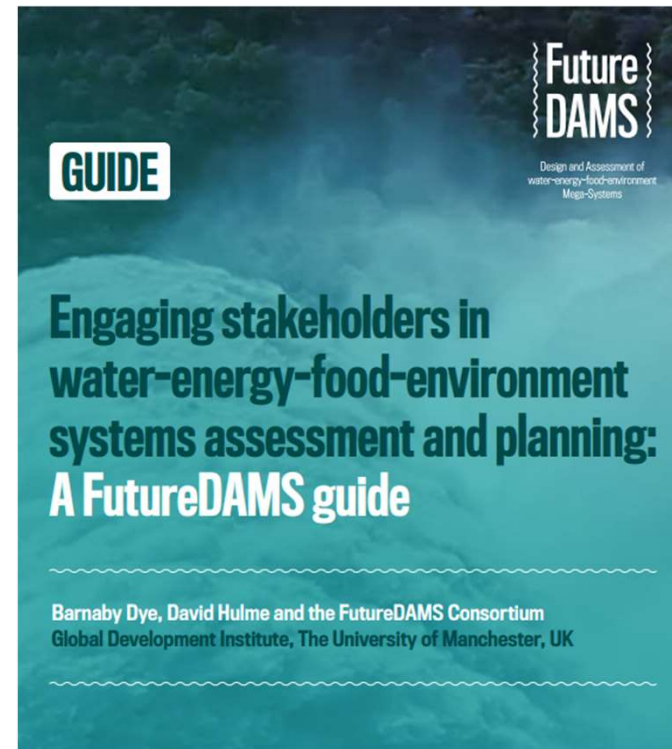
# FutureDAMS Economic Studies

- Economics of irrigation in Africa...no Green Revolution!
- [Performance of large-scale irrigation projects in sub-Saharan Africa](#) (Higginbottom et al, 2021)
- Beware bad data – even Nobel Prize winners!
- [“What should we say of Dams who mainly ‘metrics’ mastered? The impact of ‘Dams’”](#) (Palmer-Jones, 2022)
- The continuing evolution of ex ante economic assessment of infrastructure
- [“The ex-ante economic analysis of investments in large dams: a brief history”](#) (Whittington and Smith, 2020)



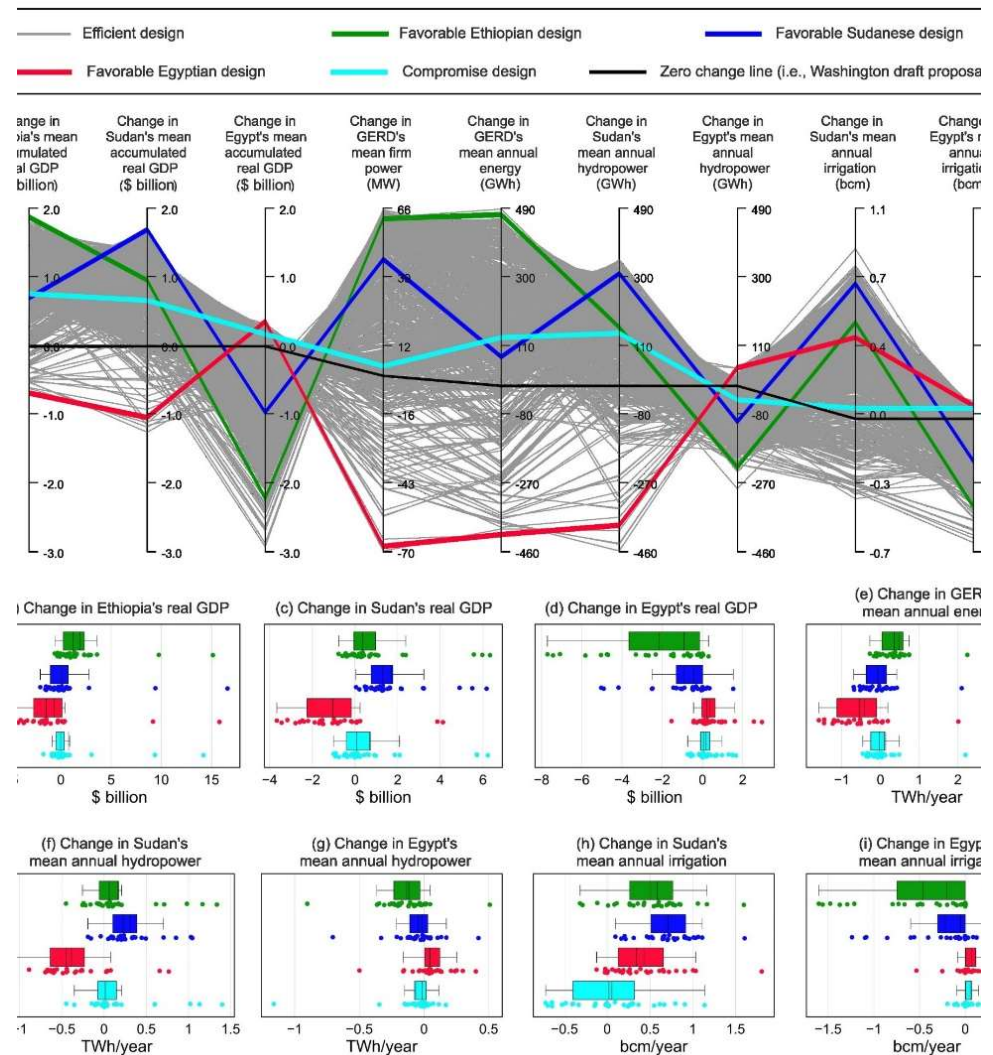
# FutureDAMS: Political Analysis Outputs

- Framework for political economic analysis of dam decisions
- Detailed studies of the politics of dam decisions in Ghana
- Detailed studies of the politics of dam decisions in Ethiopia
- Stakeholder Engagement Guide



# Overarching Conclusion 1

- From B/C to dashboard - Integrated, multi-criteria, iterative modelling to better inform dam decision-making
- But must be understood in a political context.
- Modelling can make **SOME** trade-offs much better understood. But they remain political judgements about what negatives and positives are worthwhile



## Overarching Conclusion 2

- We therefore recommend a stakeholder driven, democratic approach informed by highest-quality technical analysis
- But an ideal? Our political economic analysis indicates that in the contemporary global political environment – populism, identity politics, big ‘men’, contested accountability and corruption, blended finance (multiple international and domestic sources and arrangements) the space for modelling and democratic decision-making to influence dam decisions is limited
- As Nelson Mandela warned many years ago



***‘...it is one thing to find fault with an existing system. It is another thing altogether, a more difficult task, to replace it with an approach that is better’.***

(Nelson Mandela, at the launch of *Dams and Development* in London,  
16 November 2000)



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